

## **KEY QUESTIONS TO BE ADDRESSED BY THE CHILD WELFARE TRANSFORMATION DESIGN COMMITTEE (CWTDC)<sup>1</sup>**

- ✓ WHAT ARE THE OUTCOMES THE CWTDC IS TRYING TO ACHIEVE FOR CHILDREN AND FAMILIES?
- ✓ WHAT ARE THE CORE SERVICES THAT MUST BE PROVIDED TO ACHIEVE THOSE OUTCOMES?
- ✓ WHAT IS THE BEST DIVISION OF LABOR IN DELIVERING THOSE SERVICES TO MAXIMIZE A TRUE PUBLIC/PRIVATE PARTNERSHIP?
- ✓ WHAT IS THE BEST WAY TO PUT THAT DIVISION OF LABOR IN PLACE?
- ✓ HOW IS THE PUBLIC AND PRIVATE PARTNERSHIP PAID FOR?

## **SUGGESTED ADVISORY COMMITTEES TO THE CHILD WELFARE TRANSFORMATION DESIGN COMMITTEE (CWTDC)**

2SHB 2106 permits the Child Welfare Transformation Design Committee, "by majority vote, to establish advisory committees as it deems necessary." At the last meeting, the CWTDC determined that advisory committees would be needed. The following are the co-chairs' recommendations regarding the specific advisory committees to be formed and the responsibilities/tasks to be addressed by those advisory committees.

### **ADVISORY COMMITTEE ON LEGAL AND PRACTICE ISSUES**

MAJOR FOCUS - DEFINING THE CORE SERVICES THAT EACH SUPERVISING AGENCY MUST PROVIDE OR CAUSE TO BE PROVIDED

QUESTIONS TO BE ADDRESSED IN ACHIEVING MAJOR FOCUS

- WHAT ARE THE PUBLIC/PRIVATE BOUNDARIES, INCLUDING ROLE OF THE COURT - IN THE DEMONSTRATION SITES, WHAT RESPONSIBILITIES WILL THE PUBLIC SECTOR MAINTAIN?
- WHAT ARE THE ELIGIBLE POPULATIONS? (BASED UPON THE REQUIREMENTS IN THE BILL?)
- WHAT IS THE PROCESS OF CASE REFERRAL? (REFERRAL, INTAKE, ASSESSMENT)
- WHO PROVIDES CLINICAL CARE AND FOLLOWUP? HOW IS THIS DECIDED?
- HOW IS IT DETERMINED THAT APPROPRIATE QUALITY OF CARE HAS BEEN PROVIDED?
- IV-E WAIVER AUTHORITY?
- HOW WILL ATTORNEY GENERAL'S OFFICE PROVIDE LEGAL ASSISTANCE TO PRIVATE AGENCIES IN DEPENDENCY MATTERS?
- HOW WILL THE RELATIONSHIP BETWEEN THE PUBLIC AND PRIVATE SECTORS BE STRUCTURED SO THAT MAXIMUM FEDERAL MATCH IS CAPTURED?
- WHAT ARE THE STATUTORY OR REGULATORY CHANGES NEEDED TO ACCOMPLISH BOTH THE TRANSITION TO PBCs AS WELL AS THE IMPLEMENTATION OF THE DEMO SITES?
- SHOULD THE CWTDC RECOMMEND POSSIBLE NARROW LIABILITY REFORM TO LESSEN FINANCIAL RISK OF CONTRACTORS

TO BE CONSIDERED WHILE ACHIEVING MAJOR FOCUS

- \* Adherence to the Indian Child Welfare Act
- \* Adherence to the principles and requirements of the Centennial Accord
- \* Awareness of racial disproportionality issues in child welfare
- \* The provision of culturally competent service by contractors

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<sup>1</sup> Advisory Committee responsibilities to inform full committee in answering these key questions

## **ADVISORY COMMITTEE ON FINANCIAL ISSUES**

MAJOR FOCUS - HOW TO PAY FOR THE SYSTEM ESTABLISHED IN THE DEMONSTRATION SITES?

QUESTIONS TO BE ADDRESSED IN ACHIEVING MAJOR FOCUS

- WHAT REVENUE/EXPENDITURE MODELS SHOULD BE EXPLORED? IN OTHER WORDS, HOW MUCH MONEY IS THERE TO ACCOMPLISH THE DEMONSTRATIONS AND HOW MUCH IS NEEDED ON AN ANNUAL BASIS?
  - SOME ECONOMIC ANALYSIS WILL BE NEEDED ON THE COST OF PRODUCING A GIVEN UNIT OF SERVICE
- HOW DOES THE MONEY IN THE POT GET PAID TO PROVIDERS? RETROSPECTIVELY, PROSPECTIVELY, THROUGH FLEXIBLE PER DIEM, LUMP SUM PAYMENTS, CAPITATED RATES, BLENDED RATES ETC.
- WHO WILL CLAIM THE FEDERAL MATCH/FEDERAL FUNDS? WHO WILL DO THE ELIGIBILITY AND REIMBURSABILITY FUNCTIONS?
- WHAT ABOUT STOP/LOSS PROVISIONS?
- WHAT ABOUT MULTIYEAR CONTRACTS?
- HOW CAN A CONTRACTOR'S FINANCIAL RISK BE REDUCED? SHOULD THE USE OF A RISK-REWARD CORRIDOR THAT LIMITS RISK OF LOSS AND POTENTIAL PROFITS OR THE ESTABLISHMENT OF A STATEWIDE RISK POOL BE CONSIDERED?
- HOW WILL THE PLAN DEVELOPED BY THE CWTDC IMPACT CA EMPLOYEES?
- WHAT ARE THE INITIAL AND ON-GOING COSTS AND POTENTIAL SAVINGS OF THE TRANSITION IN THE DEMO SITES?
- WHAT ARE THE POSSIBLE COSTS AND COST SAVINGS OF CA'S TRANSITION TO PBCS?

TO BE CONSIDERED WHILE ACHIEVING MAJOR FOCUS

- \* Adherence to the Indian Child Welfare Act
- \* Adherence to the principles and requirements of the Centennial Accord
- \* Awareness of racial disproportionality issues in child welfare
- \* The provision of culturally competent service by contractors

## **ADVISORY COMMITTEE ON OUTCOMES**

MAJOR FOCUS - DEFINING THE OUTCOMES CONTRACTORS NEED TO ACHIEVE

QUESTIONS TO BE ADDRESSED IN ACHIEVING MAJOR FOCUS

- WHAT PERFORMANCE IS BEING PURCHASED? WHAT ARE THE OUTCOMES? WHAT IS THE PROCESS FOR ACHIEVING THOSE OUTCOMES? HOW IS QUALITY OF THE SERVICES PURCHASED DETERMINED?
- WHAT IS THE RISK-SHARING RELATIVE TO THE FOLLOWING SOURCES OF RISK: VOLUME OF CASES; DURATION OF SERVICES; LEVEL OF CARE BEING PROVIDED; AND CASE MIX.
- HOW WILL THE PUBLIC SECTOR MONITOR THE PRIVATE SECTOR?
- WHAT INCENTIVES AND PENALTIES WILL BE USED WITH THE PRIVATE SECTOR? HOW WILL CONTRACT TERMINATION WORK?
- HOW WILL THE PRIVATE SECTOR ACCESS FAMLINK? WHAT WILL BE THE PRIVATE SECTOR'S RESPONSIBILITY REGARDING DATA ENTRY INTO FAMLINK?
- HOW WILL CA SUBSTANTIALLY REDUCE ITS CURRENT NUMBER OF CONTRACTS?
- HOW WILL CA ENSURE THAT IT HAS SUFFICIENTLY TRAINED AND EXPERIENCED CONTRACT MONITORING STAFF?
- HOW WILL TWO SETS OF PERFORMANCE OUTCOMES BE DEVELOPED? THE FIRST SET OF OUTCOMES ARE TO BE USED FOR THOSE CASES TRANSFERRED TO A CONTRACTOR OVER TIME; THE SECOND SET OF PERFORMANCE OUTCOMES ARE TO BE USED FOR NEW ENTRANTS TO THE CHILD WELFARE SYSTEM.

TO BE CONSIDERED WHILE ACHIEVING MAJOR FOCUS

- \* Adherence to the Indian Child Welfare Act
- \* Adherence to the principles and requirements of the Centennial Accord
- \* Awareness of racial disproportionality issues in child welfare

- \* The provision of culturally competent service by contractors

### **ADVISORY COMMITTEE ON SELECTION OF DEMONSTRATION SITES**

MAJOR FOCUS - DEFINING THE ISSUES INVOLVED IN THE TRANSITION NECESSARY TO OPERATE THE PILOT SITES

QUESTIONS TO BE ADDRESSED IN ACHIEVING MAJOR FOCUS

- HOW WILL THE TWO DEMONSTRATION SITES BE SELECTED? WHAT CRITERIA WILL BE USED? (NEED TO ENSURE A SUFFICIENT NUMBER OF CHILDREN AND FAMILIES IN EACH SITE TO ALLOW FOR AN ASSESSMENT OF OUTCOMES)
- HOW WILL THE COMPETITION BETWEEN PRIVATE AGENCIES BE MANAGED?
- HOW WILL PERFORMANCE COMPARISONS BETWEEN SUPERVISING AGENCIES AND THE EXISTING SERVICE DELIVERY SYSTEM ACCOUNT FOR THE VARIATION IN THE CHARACTERISTICS OF THE POPULATIONS BEING SERVED AS WELL AS HISTORICAL TRENDS IN OUTCOMES FOR THOSE POPULATIONS.

TO BE CONSIDERED WHILE PERFORMING THE MAIN RESPONSIBILITIES

- \* Adherence to the Indian Child Welfare Act
- \* Adherence to the principles and requirements of the Centennial Accord
- \* Awareness of racial disproportionality issues in child welfare
- \* The provision of culturally competent service by contractors