



**CHILD WELFARE TRANSFORMATION DESIGN COMMITTEE (CWTDC)  
QUARTERLY REPORT**

**JULY - OCTOBER 2010**

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RECENT CWTDC AND CHILDREN'S ADMINISTRATION WORK

SUMMARY OF RECENT CWTDC WORK/ACCOMPLISHMENTS:

- There have been four changes to CWTDC membership:
  - Judge Chris Wickham made the decision to step down because of the ongoing time commitment. Judge Frederick Hayes, a retired judge from Pierce County, was asked to take his place by the Supreme Court Judges Association. Judge Hayes began his term at the September meeting.
  - Brenda Lopez, birth parent, was unable to attend several meetings. She asked that Corrina Burris, another parent engagement coordinator from Catalyst for Kids, take her place on the committee going forward. Corrina attended as alternate for Brenda at the June TDC meeting and as a full committee member at the September meeting.
  - Two IPAC representatives have been replaced permanently by their alternates. Gwen Gua has replaced Carleen Anderson and Rebecca Peck has replaced Henry Cagey. Both Gwen and Rebecca have been attending meetings as alternates from the beginning. Gwen started her term at the September meeting, and Rebecca was to begin her term at the October meeting.
- The CWTDC continued to provide input to Children's Administration as they move forward with planning for Part 1 – Performance-Based Contracting. A lot of the work on Part 2, the two demonstration pilots for case management, was suspended until decisions were made on Part 1, implementation of performance based contracts for services.
- The Advisory Committee on Legal and Practice Issues completed the Part 1 - Preliminary Services Array document. This document is intended to be a "recommended" list of services that should be available and accessible to children and families in the child welfare system. This is not intended to be a list of services that every child and family would get, but rather a menu

of services that may be provided by Master Contracting agencies if given adequate funding. The list has been further developed by CA for the draft RFP to highlight services which are federally and state mandated.

The committee's work is nearly complete. There are a few legal issues remaining regarding Part 2; however, the conversion to Performance-Based Contracting needs to be implemented before the committee can reconvene to address these issues.

- The Advisory Committee on Financial Issues began discussion on insurance liability coverage for Master Contractors and subcontractors for Part 1 and Part 2. The Committee will continue to gather information from the Insurance Commissioner's office and a private insurance agency in order to recommend amounts of liability coverage.
- Because of the continued focus on Part 1 – Conversion to Performance-based Contracts, and because much of what evolves from Part 1 will impact Part 2, the Advisory Committee on Site Selection and Transition Issues has decided to postpone future meetings until after Part 1 is implemented.
- Children's Administration released the draft RFP to all current service providers on Monday, November 22. Providers were given two weeks to respond in writing to CA. CA is seeking comments to identify gaps and prioritize additional information that providers need in order to develop quality proposals in response to the RFP. CA expects that some or all sections of the draft RFP may undergo modification prior to release of the final RFP, based on comments received and recommendations from expert consultants helping CA. The final RFP is scheduled to be released by Friday, January 7, 2011.

#### SEPTEMBER 20<sup>TH</sup> TDC MEETING HIGHLIGHTS

The links to the agenda, minutes and presentation documents can be found at the end of this report.

- The September 20<sup>th</sup> meeting began with a presentation by TDC members Mary Armstrong, Maureen McGrath, Denise Revels Robinson and TDC staff member, Julie Dunnington. They attended the recent Quality Improvement Center's conference in San Antonio, Texas, focused on "Private/Public Partnerships" along with TDC members Sharon Osborne and Charlotte McCullough. Key learning points from the conference are included in the PowerPoint document linked below.
- Assistant Secretary Denise Revels Robinson, gave an update on Part 1 – Conversion to Performance-Based Contracts. She presented on the progress that's been made since the June CWTDC meeting, CA's communication efforts, and the meetings that have been conducted with different stakeholders about the PBC process. She announced that the

Stuart Foundation and Annie E. Casey will provide funds to help in this process (Stuart with data needs and Casey with training). Also, the National Resource Center on Child Protection will provide “Train the Trainer” on safety for in-home services.

- Tammy Cordova, Interim Director of CA’s Program and Practice Improvement Division, and Becky Smith, Acting Director of CA’s Field Operations Division, gave a presentation on Practice Updates. The presentation provided greater clarification on many issues: who is/isn’t served by master contractors; how services should be delivered; division of responsibility between CA and master contractors; master contractor accountability to meet outcomes; master contractor information system requirements; foster home recruitment; and evidence-based programs.
- Rich Pannkuk, Finance Director for Children’s Administration, presented on recent developments in finance planning for the conversion to performance based contracting. He addressed the two most frequently asked questions: (1) how much money is going to be dedicated toward Master Contractors for services for children and families; and (2) what is the specific payment model CA has chosen. He also discussed payment models.

#### OCTOBER 22<sup>ND</sup> TDC MEETING HIGHLIGHTS

The links to the agenda, minutes and presentation documents can be found at the end of this report.

- The Children’s Administration Core Management team, led by Asst. Secretary Denise Revels Robinson, gave an update presentation on Part 1 – Performance-Based Contracting. The presentation included more in-depth information around four primary areas: (1) principles around wraparound services, (2) roles and responsibilities between CA and Master Contractors (MCs), (3) program expectations around in-home services, and (4) dispute resolution.
- Rich Pannkuk, Finance Director for the Children’s Administration, gave a Financial Update. He reviewed, in-depth, two budget documents: "State Fiscal Year 2011 Funding Overview Children's Administration" and "State Fiscal Year 2011 Budget Reduction Overview Children's Administration". He explained what steps CA is taking to address the gap between state FY 11 appropriations and the recent revenue shortfall forecast.
- Colleen Cawston, Senior Director for Indian Policy, DSHS, gave a historical overview of the Indian Child Welfare Act (ICWA) and the government-to-government relationship between the state and the tribes. She also gave an update on the progress being made regarding one-on-one visits with the state’s 29 tribal governments.

- Andrew Kramer, DSHS Central Contracts Division, gave a presentation on Part 2 – Demonstration Site Selection. He reviewed two options that Central Contractors is considering on which to base recommendations for selecting two demonstration sites. He solicited TDC members’ thoughts about the two options presented and asked for input about issues the project team needs to address or should be concerned about regarding Part 2. The resulting Q&A session is contained in the October minutes.

#### LINKED DOCUMENTS

- [Preliminary Service Array](#)

#### SEPTEMBER MEETING MATERIALS

- [Agenda](#) from September CWTDC Meeting
- [Minutes](#) from September CWTDC Meeting
- [QIC](#) presentation
- [Update on Part 1](#) – Conversion to Performance-Based Contracting presentation
- [Practice Update](#) presentation
- [Finance Planning Update](#) presentation

#### OCTOBER MEETING MATERIALS

- [Agenda](#) from October CWTDC Meeting
- [Minutes](#) from October CWTDC Meeting
- [CA Core Team Management update on Part 1](#) – Conversion to Performance-Based Contracting presentation
- [Finance Budget](#) update presentation
- [ICWA/Tribal update](#) presentation
- [Part 2 – Demonstration Site Selection](#) update presentation