



CHILDREN'S HOME SOCIETY
of Washington

Children's Home Society of Washington TDC Presentation

February 26, 2010





Our Vision

A world where all children thrive

Our Mission

To develop healthy children, create strong families, build engaged communities, and speak and advocate for children





- Statewide organization founded in 1896
- Total agency budget is \$20 million
- Currently has 350 employees
- Offices in six communities across Washington and 32 service locations
- CHSW forges community-based partnerships to provide a network of services focused on creating caring and connected communities
- Families access prevention, early intervention, support and treatment services that are culturally appropriate, tailored to their needs, and delivered at the right time





- CHSW's system integrated of care represents a partnership of child and family-serving agencies working together with youth and families to provide coordinated services.
- This wrap around strategy strives to build and enhance home- and community-based services for young people involved with multiple systems.
- This type of care has proven most likely to help children and families achieve life-long success.



Prevention/Early Intervention/Family Support Services – Universal Access

These services are accessible to children and families based on their individual needs and not their legal or placement status.

Placement/Treatment Services – Dependency

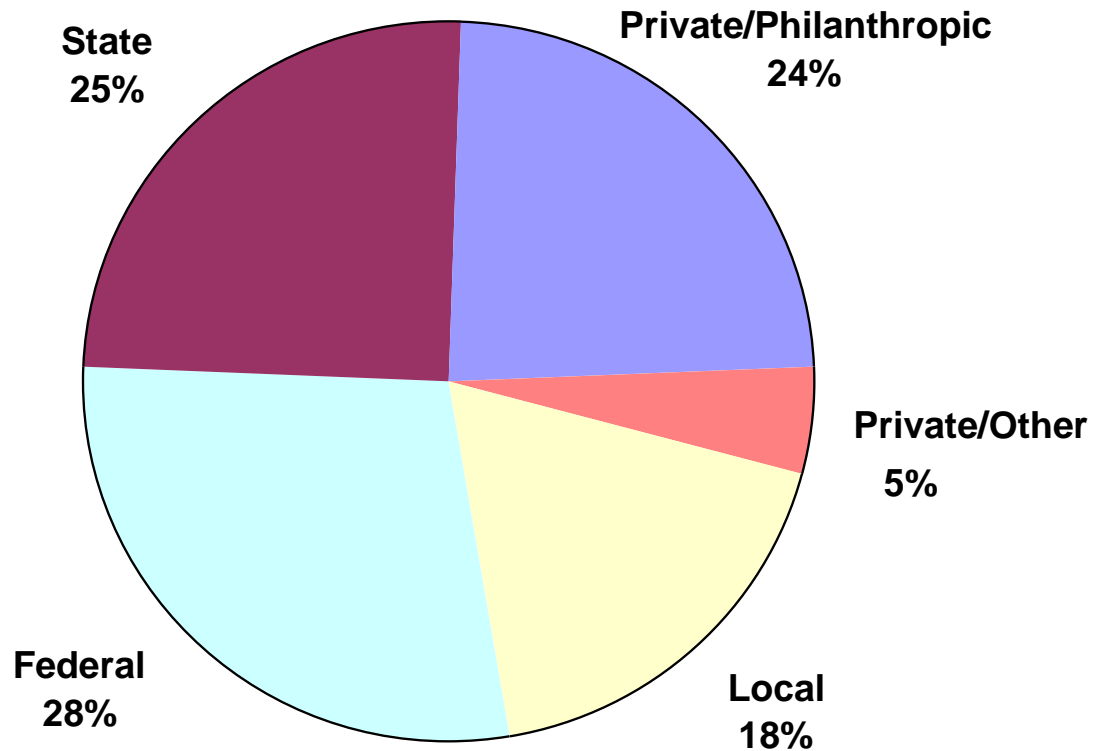
In addition to all prevention/early intervention services, these services are available to children who have dependency orders.





Agency Revenues

**Total Agency Revenues
2009-2010**





External Reviews & Monitoring

- Accredited by the Council on Accreditation (COA)
- Early Childhood Program accredited by the National Association for the Education of Young Children (NAEYC)
- Federal program and fiscal monitoring
- Licensed child placing agency
- Mental health licensing
- Staff credentialing





Performance Quality Improvement Program

- Strives to deliver quality services to consumers based on best practice standards, consumer-focused goals, and improved consumer outcomes
- All CHSW employees participate
- Enables CHSW to adapt to change, meet requirements of funders and consumers, and continuously improve the quality of service delivery
- Reinforces CHSW's core value: to ensure exceptional quality and excellence in all that we do



Partnerships

- Providers
- Federal, State, and Local Government
- Business
- Foundations
- Donors
- Communities
- Families





Table 1: DSHS Rates and Agency Costs

| | Facility- Based BRS | Treatment Foster Care BRS | Child Placing Agency |
|---------------------------------------|------------------------|---------------------------------|----------------------------|
| DSHS Average Payment Rate | \$6,605 | \$3,314 | \$529 |
| Agency Expenses | | | |
| Provider Salaries-Contract Fees | \$3,694 | \$1,309 | \$457 |
| Other Staff Salaries | \$1,145 | \$650 | \$106 |
| Payroll Benefits/Taxes | \$1,093 | \$495 | \$114 |
| Other Expenses | \$2,040 | \$1,447 | \$410 |
| Total Cost per Child per Month | \$7,972 | \$3,902 | \$1,087 |
| DSHS Rates Shortfall \$ | -\$1,367 | -\$588 | -\$558 |
| DSHS Rates Shortfall % | -17% | -15% | -51% |
| Number of Agencies | 7 | 7 | 12 |
| Number of Slots | 125 | 82 | 425 |

Source: Washington State Child Welfare Private Nonprofit Agency Cost Study, prepared by MCPP Healthcare Consulting, Inc. August 2009



Provides highly specialized, short-term treatment in a group setting as a necessary step toward permanency. Utilizing an innovative, research-based trauma-informed model, CHSW residential treatment services help children and families heal from abuse, neglect, and intergenerational trauma.

Cost of Care

Cost per child = \$110,000

Private funding = 34%

State funding = 64%



Provides temporary, nurturing homes for children who cannot remain with their birth parents with reunification as the primary goal. When reunification is not possible the goal becomes transitioning the child into an alternative permanent placement.

Cost of Care

Cost per child = \$14,190

Private funding = 14%

State funding = 86%



Serves children who need a more therapeutic, trauma sensitive home environment and focuses on stabilizing the child's behavior. Reunification is the goal but other permanency options may be more appropriate.

Cost of Care

Cost per child = \$34,000

Private funding = 9%

State funds = 91%



Child and Family Counseling programs develop and maintain healthy family relationships. Professional counselors help children and parents communicate effectively, manage stress, identify and address problems, and find solutions that strengthen the whole family.

Cost of Care

Cost per child = \$2,728

Private funding = 1%

State funding = 99%



- Financial Management/Contracts
- Information Technology System
- Human Resources/Training
- Strategic Planning
- Performance Quality Improvement
- Research and Development
- Marketing and Communications
- Public Policy and Advocacy
- Fund Development
- Facilities/Asset Management
- Records Management

